

Resources Assigned Model

Funding for CNAC

Presentation for TSPs & other users of
Canadian numbering resources

March 11th 2026



Good Morning

Welcome and Introductions

Logistics



The change in CNAC funding model for 2026:
Resources Assigned Model
(Telecom Decision CRTC 2025-236)



The Process

- ❖ Determination of Annual Funding Requirement
- ❖ Determination of total eligible resources (for all Eligible Entities) assigned as of December 31st of previous year
- ❖ Calculation of the CO Code fee
- ❖ Apply formula to determine Eligible Entity CNAC fee



Determination of Annual Funding Requirement

- ❖ At the beginning of the calendar year, CNAC will prepare a budget for the upcoming annual period between July 1 to June 30.
- ❖ This budget will continue to be structured to result in a \$0 surplus (after considering the previous year's actual deficit or surplus and any tax recovery efforts) (the “Annual Funding Requirement”)
- ❖ The Annual Funding Requirement is to be recovered from Eligible Entities based upon the resources assigned to them as of end of the previous calendar year.



Determination of Total Number of Resources Assigned for all Eligible Entities

- ◆ Under the new Resources Assigned Model, the numbering resources will be broken down into the following three groups:
 - ◆ IMSI (MNC), Other Code Resources (6YY / 9YY / Non-Geographic), CO Codes
- ◆ Obtain from CNA the total resources assigned for each of the above three groups as at December 31st of the previous year



Calculation of the CO Code Fee

◇ Per CO Code Fee = $[D-(E+F)]/G$

◇ Where:

- ◇ **D is the Annual Funding Requirement (AFR)**
- ◇ **E is the total IMSI (MNC) fees to be charged to all Eligible Entities at end of previous year (December 31) at \$7500.00 per IMSI (MNC)**
- ◇ **F is the total Other Resources fees to be charged to all Eligible Entities at end of previous year (December 31) at \$200.00 per Other Resource**
- ◇ **G is the total number of CO Codes assigned to all Eligible Entities at end of previous year (December 31)**

◇ NOTE:

- ◇ The per CO Code fee will change annually based on the Annual Funding Amount and number of IMSIs (MNCs), Other Resources, and CO Codes assigned to all Eligible Entities as at the end of the previous year.
- ◇ Once TBP is implemented, the number of thousand blocks assigned will also be included with the assigned CO Codes to produce a per CO Code fee and per thousand block fee. Generally, it is expected that the per thousand block fee will be 1/10 of the CO Code fee.



Apply Formula to Determine Eligible Entity CNAC Fee

Eligible Entity CNAC Fee = A+B+C

Where:

A is the amount determined by multiplying the IMSI (MNC) fee (\$7500) by the number of IMSI (MNC)'s assigned to the Eligible Entity

B is the amount determined by multiplying the Other Resources fee (\$200) by the number of Other Resources assigned to the Eligible Entity

C is the amount determined by multiplying the CO Code fee (as calculated – see previous slide) by the number of CO Codes assigned to the Eligible Entity

NOTE: The resources numbers used above are the total assignments as recorded by the CNA as at December 31st (previous year)



Example of CNAC fee determination

Assumptions:

Annual Funding Requirement: \$2.3 million

50 IMSI(MNC) codes assigned(\$7500.00 each) [50 x \$7500 = \$375,000],

800 Other Resources assigned (\$200.00 each) [800 x \$200 = \$160,000]

26,401 CO Codes assigned

CO Code Fee = (\$2.3 Million – (\$375,000 + \$160,000)) / 26,401 = \$66.85

Eligible Entity CNAC Fee = IMSI(MNC) Fee + Other Resources Fee + CO Code Fee (Per Eligible Entity)



Examples of how calculations are applied

Code Type Assigned	Eligible Entity 1	Eligible Entity 2	Eligible Entity 3	Eligible Entity 4	Eligible Entity 5	Eligible Entity 6	Eligible Entity 7
	10000	5000	0	2000	2	800	2641
CO Codes	(\$ 668,500)	(\$334,250)	(\$0)	(\$133,700)	(\$134)	(\$53,480)	(\$176,551)
	8	4	2	1	0	4	5
IMSI (MNC)s	(\$60,000)	(\$30,000)	(\$15,000)	(\$7,500)	(\$0)	(\$30,000)	(\$37,500)
	120	80	0	4	0	20	80
Other Resources	(\$24,000)	(\$16,000)	(\$0)	(\$800)	(\$0)	(\$4000)	(\$16,000)
Annual CNAC Fee	\$752,500	\$380,250	\$15,000	\$142,000	\$200 (minimum Annual Fee)	\$87,480	\$230,051

Assumptions	
CNAC Annual Funding Requirement	\$2,300,000
CO Codes Issued	26,401
IMSI (MNC)s Issued	50
Other Resources Issued	800
Price per IMSI (MNC)	\$7,500
Price per Other Resource	\$200
Price per CO Code Cost	\$66.85



Sample Invoice to Eligible Entities from Welch LLC on behalf of CNAC

CANADIAN NUMBERING ADMINISTRATION CONSORTIUM INC.

c/o Welch LLP
 350 Albert Street, Suite 700
 Ottawa, Ontario K1R 1A4
 Phone # 613-236-9191; Fax # 613-236-8258; E-mail: cnac@welchlp.com
 Contact Person: Gail Yeung & Ishmeet Kaur

Bill to:

Sample Company
 John Doe
 123 Any Street
 Ottawa, Ontario A1A 1A1

INVOICE

Invoice Date: 05/31/26
Due Date: June 30, 2026
Invoice No.: 2027-001
GST/HST #: 891619025RT001

Description	Amount
Annual share of costs - Numbering Administration in Canada for period July 1, 2026 to June 30, 2027	
Eligible Entity 1 10,000 CO codes @ \$66.85 8 IMSI codes @ \$7,500 10 600-NOXX codes @ \$200 20 9YY-NOXX codes @ \$200 90 Non-Geographic codes @ \$200	752,500.00
Eligible Entity 3 2 IMSI codes @ \$7,500	15,000.00
Eligible Entity 5 2 CO codes @ \$66.85 (\$200 minimum Annual Fee)	200.00
HST/GST @ 13%	99,801.00
Note: A Late Payment Charge of \$370 plus Interest Charges will apply in the event of a late payment	
Total Amount	867,501.00

CNAC Payment Information

Payment by EFT or Wire

Bank Name: TD Canada Trust
 Name of Bank Acct: Canadian Numbering Admin. Consortium Inc.
 Bank Address: 45 O'Connor Street, Ottawa, ON K1P 1A4
 Bank Account Number: 79675221539
 Bank Transit Number: 03546
 Bank Number: 0004
 S.W.I.F.T. code: TD0MCATTOR

Payment by Cheque, Money Order or Bank Draft
 Make payable to Canadian Numbering Administration Consortium Inc.
 Mail to 350 Albert Street, Suite 700, Ottawa, Ontario K1R 1A4

Payment by Visa or Mastercard Under \$1,000

Call 613-236-9191 ext. 109 and have the following information ready:
 Credit Card Number Expiration Date CVV (security) Code
 Billing Address Invoice Number Company Name



APPENDIX 1

Billing Contact Details, Affiliates and Payment Option Selection Form

(This Appendix is to be completed and sent to Welch LLP (B&C Agent*) no later than April 30, 2026)

Entity Name: _____

Billing Contact Details

Invoices for the CNAC fee are to be sent to the person listed below:

Name: _____

Title: _____

Telephone: _____

E-mail: _____

Complete Billing Address: _____

Email address for invoice: _____

Payment Frequency Option

Payment frequency selection (select 1 only):

- One (1) single payment due: June 30, 2026
- Four (4) quarterly payments due: (i) June 30, 2026, (ii) September 30, 2026, (iii) December 31, 2026 and (iv) March 30, 2027
 (the quarterly payment amount is determined by dividing the total fee by four (4))
- Twelve (12) monthly payments,
 (i) with the first payment due June 30, 2026; and
 (ii) eleven (11) subsequent payments due on the last day of each month thereafter with the last payment being due on May 31, 2027.
 (the monthly payment amount is determined by dividing the total fee by twelve (12))

NOTE: There are additional fees if opting to pay the annual fee quarterly or monthly. Payments which are not received by the B&C Agent by the due date are subject to late payment fees. If no option is selected above, you will be deemed to have selected the single payment option.



Consolidated Invoice (Affiliates)

If you are electing to have your Affiliates billed under one consolidated invoice, please complete the chart below. Only entities that are affiliated with each other (as the term affiliate is defined in the *Canada Business Corporations Act*) are permitted to be included in a consolidated invoice.

Legal Name	Name Entity Doing Business As (if different than Legal Name)	Please indicate if Entity was acquired in 2026 and provide former name if different.
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Responsible Entity:

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Affiliated Entities:

1			
2			
3			
4			
5			
6			
7			
8			
9			
10			

Appendix 1 is submitted by: Name: _____
 Title: _____
 Date: _____
 Signature: _____

Q & A

